## Paseo Master Association

Treasurer's Report
Based on Unaudited August 31, 2023 Financial Statements (HOA meeting of September 20, 2023)
The Paseo Master HOA had an operating surplus as of 8.31 .23 of $\$ 656,009$ which is $(\$ 116,624)$ below the maximum and $\$ 27,976$ over the minimum recommended by our professionals.

The replacement reserves were $\$ 2,053,345$ at 12.31 .22 and decreased to $\$ 2,033,240$ as of 8.31 .23 . Assessments of $\$ 309,000$ along with interest of $\$ 56,653$ were added to the reserves. Expenditures of $(\$ 385,757)$ have been charged against the reserves during the calendar year.

The working capital fund was $\$ 524,511$ on 12.31.22. Year to date capital contributions of $\$ 178,000$ were added to the fund. Special projects of ( $\$ 23,310$ ) were expensed leaving a balance of $\$ 679,201$ as of 8.31.23. The board has approved additional projects in the amount of $\$ 594,092$, mainly due to the Tiki project. When factoring in the closings not reported, pending properties, brick fund and operating surplus there is $\$ 172,774$ available for other projects.

For the month, the association had a loss of ( $\$ 9,963$ ) against a budget loss of $(\$ 8,286)$ for a negative variance of ( $\$ 1,677$ ). The food and beverage subsidy were more than the budget by ( $\$ 12,263$ ). Pool, landscaping, and maintenance were under budget by $\$ 6,741$. Interest income exceeded budget by $\$ 6,356$. The only other major negative issue was insurance, which was ( $\$ 7,606$ ) over budget.

For the year, the association had a profit of $\$ 137,406$ against a budget of $\$ 57,529$ for a positive variance of $\$ 79,877$. The food and beverage subsidy were less than the budget by $\$ 12,981$. Pool, landscaping, and maintenance were under budget by $\$ 23,569$. Interest income exceeded budget by $\$ 34,075$. Non food and beverage labor were under budget by $\$ 47,067$. The only major negative issue was insurance, which was ( $\$ 45,348$ ) over budget.

For the year, food and beverage had a direct loss of ( $\$ 278,313$ ) against a budget of ( $\$ 291,294$ ) for a positive variance of $\$ 12,981$. The impact of sales less the related cost of goods sold was $\$ 18,048$. Salaries were over budget by ( $\$ 10,931$ ), cost of goods sold due to the rate variance by $\$ 22,653$ and supplies were over by ( $\$ 16,790$ ).

Paseo Master HOA
Balance Sheet
As of 8.31.23

|  | Operating | Working Capital | Total | Capital Reserves | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash | 959,541 | 679,201 | 1,638,741 | 2,006,444 | 3,645,185 |
| Accounts receivable |  |  | - |  | - |
| Other receivables | 8,147 |  | 8,147 |  | 8,147 |
| Due to/from | 3,493 |  | 3,493 | $(3,493)$ | - |
| Other current assets | 167,645 |  | 167,645 | 30,289 | 197,934 |
| Current assets | 1,138,826 | 679,201 | 1,818,026 | 2,033,240 | 3,851,266 |
| Deferred revenue | $(323,218)$ |  | $(323,218)$ |  | $(323,218)$ |
| Current liabilities | $(159,598)$ |  | $(159,598)$ |  | $(159,598)$ |
| Fund Balance | 656,009 | 679,201 | 1,335,209 | 2,033,240 | 3,368,449 |

Fund balance
Beginning Balance
Net Income (loss)
Collected
Interest
Capital projects
Fund balance
Two months of assessments (2023)

Remaining budget for 2023
Excess (deficit) operating reserves

2023 budget
10\%
Remaining budget for 2023
Excess (deficit) operating reserves

5,705,037
570,504
57,529
27,976

Paseo Master HOA
Income Statement
As of 8.31.23

| Master assessments | 323,218 | 323,219 | (1) | 2,585,748 | 2,585,752 | (4) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reserve assessments | - | - | - | 309,000 | 309,000 | - |
| Interest income | 6,727 | 371 | 6,356 | 37,043 | 2,968 | 34,075 |
| Events | - | - | - | - | - | - |
| Retail items | 243 | 1,000 | (757) | 11,659 | 16,000 | $(4,341)$ |
| Amenities and other | 265 | 413 | (148) | 4,569 | 3,304 | 1,265 |
| Food and beverage | 44,930 | 42,500 | 2,430 | 997,322 | 967,500 | 29,822 |
| Capital assessments | 2,740 |  | 2,740 | 23,310 | - | 23,310 |
| Income | 378,124 | 367,503 | 10,621 | 3,968,650 | 3,884,524 | 84,126 |
| Legal | 180 | 400 | 220 | 2,633 | 3,200 | 568 |
| Other administrative | 4,872 | 5,385 | 513 | 38,617 | 43,635 | 5,018 |
| Bulk Cable | 109,988 | 109,960 | (28) | 879,893 | 879,680 | (213) |
| Utilities | 21,261 | 18,120 | $(3,141)$ | 168,170 | 156,929 | $(11,241)$ |
| Contracts | 5,023 | 5,928 | 905 | 47,111 | 47,422 | 311 |
| Insurance | 14,506 | 6,900 | $(7,606)$ | 100,548 | 55,200 | $(45,348)$ |
| Lifestyle park | - | 250 | 250 | - | 2,000 | 2,000 |
| Cost of sales | 17,471 | 16,300 | $(1,171)$ | 358,120 | 369,000 | 10,880 |
| Food and beverage supplies | 23,969 | 10,078 | $(13,891)$ | 176,004 | 159,214 | $(16,790)$ |
| Entertainment | 600 | 2,600 | 2,000 | 47,815 | 46,500 | $(1,315)$ |
| Other amenities | 8,152 | 10,334 | 2,182 | 84,734 | 95,172 | 10,438 |
| Retail items | 77 | 1,000 | 923 | 10,951 | 16,000 | 5,049 |
| Pool | 5,517 | 7,567 | 2,050 | 48,478 | 60,536 | 12,058 |
| Landscaping | 10,419 | 11,490 | 1,071 | 85,841 | 94,420 | 8,579 |
| Maintenance | 6,144 | 9,765 | 3,621 | 75,189 | 78,120 | 2,931 |
| Payroll |  |  |  |  |  |  |
| Food and beverage | 71,844 | 72,213 | 369 | 741,511 | 730,580 | $(10,931)$ |
| Member services | 8,775 | 8,425 | (350) | 74,486 | 79,659 | 5,173 |
| Pool monitor | 8,947 | 12,383 | 3,436 | 88,222 | 99,173 | 10,951 |
| Administration | 44,190 | 43,224 | (966) | 293,944 | 322,068 | 28,124 |
| Maintenance | 23,412 | 23,467 | 55 | 176,669 | 179,487 | 2,818 |
| Replacement reserves | - | - | - | 309,000 | 309,000 | - |
| Capital projects | 2,740 | - | $(2,740)$ | 23,310 | - | $(23,310)$ |
| Expenses | 388,088 | 375,789 | $(12,299)$ | 3,831,244 | 3,826,995 | $(4,249)$ |
| Net Income (loss) - normal operations | $(9,963)$ | $(8,286)$ | $(1,677)$ | 137,406 | 57,529 | 79,877 |
| Unusual items |  |  |  |  |  |  |
| Cash recognition of working capital assessments | 17,260 |  | 17,260 | 154,690 |  | 154,690 |
| Net Income (loss) per KW statements | 7,296 | $(8,286)$ | 15,582 | 292,096 | 57,529 | 234,567 |
| Food and beverage |  |  | $(12,263)$ |  |  | 12,981 |
| Interest income |  |  | 6,356 |  |  | 34,075 |
| Utilities |  |  | $(3,141)$ |  |  | $(11,241)$ |
| Insurance |  |  | $(7,606)$ |  |  | $(45,348)$ |
| Non food and beverage labor |  |  | 2,176 |  |  | 47,067 |
| Pool, Landscaping and Maintenance |  |  | 6,741 |  |  | 23,569 |
| All other cost centers |  |  | 6,060 |  |  | 18,775 |
|  |  |  | $(1,677)$ |  |  | 79,877 |

## Paseo Master HOA

Food and Beverage
Food and Bev
As of 8.31 .23

|  | Month-to-Date |  |  | Year-to-Date |  |  | 08.31.22 |  | \% | $\begin{array}{\|l\|} \hline 2017 \\ \hline \text { Actual } \end{array}$ | $\frac{2018}{\frac{\text { Actual }}{}}$ | $\frac{2019}{\text { Actual }}$ | $\frac{2020}{\text { Actual }}$ | $\frac{2021}{\text { Actual }}$ | $\frac{2022}{\text { Actual }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Budget | Variance | Actual | Budget | Variance | Actual | Change |  |  |  |  |  |  |  |
| Food Sales | 22,752 | 22,500 | 252 | 513,587 | 495,000 | 18,587 | 465,863 | 47,724 | 10.2\% | 572,330 | 561,133 | 582,215 | 398,932 | 585,635 | 661,588 |
| Bar Sales | 22,178 | 20,000 | 2,178 | 483,735 | 472,500 | 11,235 | 433,234 | 50,501 | 11.7\% | 481,545 | 513,011 | 530,384 | 408,023 | 596,336 | 614,326 |
| Total Sales | 44,930 | 42,500 | 2,430 | 997,322 | 967,500 | 29,822 | 899,097 | 98,225 | 10.9\% | 1,053,875 | 1,074,144 | 1,112,599 | 806,955 | 1,181,970 | 1,275,914 |
| Cost of goods sold |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Food | 12,182 | 9,900 | $(2,282)$ | 223,842 | 217,800 | $(6,042)$ | 210,155 | $(13,687)$ | -6.5\% | 229,819 | 223,887 | 260,861 | 178,494 | 249,452 | 310,663 |
| Bar | 5,289 | 6,400 | 1,111 | 134,279 | 151,200 | 16,921 | 139,024 | 4,746 | 3.4\% | 154,887 | 191,627 | 192,433 | 136,603 | 185,221 | 194,966 |
| Total COGS | 17,471 | 16,300 | $(1,171)$ | 358,120 | 369,000 | 10,880 | 349,179 | $(8,941)$ | -2.6\% | 384,707 | 415,514 | 453,293 | 315,097 | 434,673 | 505,628 |
| Supplies | 23,969 | 10,078 | $(13,891)$ | 176,004 | 159,214 | $(16,790)$ | 159,638 | $(16,366)$ | -10.3\% | 193,379 | 221,200 | 237,628 | 165,996 | 210,344 | 242,172 |
| Labor | 71,844 | 72,213 | 369 | 741,511 | 730,580 | $(10,931)$ | 669,583 | $(71,928)$ | -10.7\% | 930,803 | 811,841 | 841,451 | 706,931 | 826,488 | 992,502 |
| Total direct expenses | 113,285 | 98,591 | $(14,694)$ | 1,275,635 | 1,258,794 | $(16,841)$ | 1,178,400 | $(88,294)$ | -7.5\% | 1,508,888 | 1,448,556 | 1,532,372 | 1,188,024 | 1,471,506 | 1,740,303 |
| Direct loss | $(68,354)$ | $(56,091)$ | $(12,263)$ | $(278,313)$ | (291,294) | 12,981 | $(279,303)$ | 990 | -0.4\% | $(455,013)$ | $(374,411)$ | $(419,773)$ | (381,070) | $(289,536)$ | $(464,389)$ |
| Direct cost recovery | 39.7\% | 43.1\% | -3.4\% | 78.2\% | 76.9\% | 1.3\% | 76.3\% |  |  | 69.8\% | 74.2\% | 72.6\% | 67.9\% | 80.3\% | 73.3\% |
| Cost of goods sold |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Food | 53.5\% | 44.0\% | -9.5\% | 43.6\% | 44.0\% | 0.4\% | 45.1\% |  |  | 40.2\% | 39.9\% | 44.8\% | 44.7\% | 42.6\% | 47.0\% |
| Bar | 23.8\% | 32.0\% | 8.2\% | 27.8\% | 32.0\% | 4.2\% | 32.1\% |  |  | 32.2\% | 37.4\% | 36.3\% | 33.5\% | 31.1\% | 31.7\% |
| Total | 38.9\% | 38.4\% | -0.5\% | 35.9\% | 38.1\% | 2.2\% | 38.8\% |  |  | 36.5\% | 38.7\% | 40.7\% | 39.0\% | 36.8\% | 39.6\% |
| Supplies | 53.3\% | 23.7\% | -29.6\% | 17.6\% | 16.5\% | -1.2\% | 17.8\% |  |  | 18.3\% | 20.6\% | 21.4\% | 20.6\% | 17.8\% | 19.0\% |
| Labor | 159.9\% | 169.9\% | 10.0\% | 74.4\% | 75.5\% | 1.2\% | 74.5\% |  |  | 88.3\% | 75.6\% | 75.6\% | 87.6\% | 69.9\% | 77.8\% |
|  | - | - | - | - | - | 0.00 |  |  |  |  |  |  |  |  |  |
| Food |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rate |  |  | $(2,172)$ |  |  | 2,137 |  |  |  |  |  |  |  |  |  |
| Volume |  |  | (111) |  |  | $(8,178)$ |  |  |  |  |  |  |  |  |  |
| Bar |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rate |  |  | 1,808 |  |  | 20,517 |  |  |  |  |  |  |  |  |  |
| Volume |  |  | (697) |  |  | $(3,595)$ |  |  |  |  |  |  |  |  |  |
| COGS Variance |  |  | $\underline{(1,171)}$ |  |  | 10,880 |  |  |  |  |  |  |  |  |  |


| Paseo Master HOA |  |  |  |
| :---: | :---: | :---: | :---: |
| Working Capital Fund |  |  |  |
| Balance as of 12.31.22 |  |  | 524,511 |
| Closings (sales) 2022 | 2 | 1,500 | 3,000 |
| Closings (sales) 2023 | 70 | 2,500 | 175,000 |
| 2022/2023 Projects | Paid | O/S |  |
| General Contractor | $(4,918)$ | $(500,475)$ | $(505,393)$ |
| Labor for HVAC | - | 26,939 | 26,939 |
| Casework (center cabinet) | - | 8,602 | 8,602 |
| Tiki Landscaping | $(1,900)$ | $(2,000)$ | $(3,900)$ |
| New Tiki equipment | - | $(199,696)$ | $(199,696)$ |
| Replacements | - | 85,437 | 85,437 |
| Civil Engineer | - | $(12,900)$ | $(12,900)$ |
| Tiki project permit | - |  | - |
| Window tinting in the Pub | $(2,005)$ |  | $(2,005)$ |
| Mypaseo.life | $(5,325)$ |  | $(5,325)$ |
| VC Drain | $(4,197)$ |  | $(4,197)$ |
| Furniture | (840) |  | (840) |
| Flag Pole | $(1,922)$ |  | $(1,922)$ |
| Pickleball Civil Engineer | $(2,203)$ |  | $(2,203)$ |
| Available balance 8.31.23 | $(23,310)$ | $(594,092)$ | 85,109 |
| Closings since prior month end | 13 | 2,500 | 32,500 |
| Pending properties (as of 9.11.23) | 8 | 2,500 | 20,000 |
| Brick Fund |  |  | 7,189 |
| Operating Surplus |  |  | 27,976 |
| Working capital estimate |  |  | 172,774 |
| Other items |  |  |  |
| Three new pickleball courts |  |  | 105,000 |
| Civil Engineer |  |  | 20,000 |
| Land purchase |  |  | 30,000 |
| Landscaping (Phase 1) |  |  | 15,000 |
| Landscaping (Phase 2) |  |  | 13,035 |
| Hardscaping |  |  | 10,000 |
| Canopy |  |  | 15,000 |
| Furniture |  |  | 3,000 |
|  |  |  | 211,035 |

Paseo Master HOA
Cost by Service As of 8.31.23

Bulk Cable
Administration
Replacement Reserves
Maintenance
Food and Beverage
Utilities
Amenity Access
Landscaping
Member Services
Pool
Entertainment
Insurance
Management Contract
Tennis (net)
IT Services
Café
Events (net)
Retail (net)
Other
Total

Per Unit
Bulk Cable
Administration
Replacement Reserves
Maintenance
Maintenance
Food and Beverage
Utilities
Amenity Access
Landscaping
Member Services
Pool
Entertainment
Insurance
Management Contract
Tennis (net)
IT Services
Café
Events (net)
Retail (net)
Other

Total

| 95.98 | 95.95 | $(0.02)$ | 767.80 | 767.61 | $(0.19)$ | 95.97 | 95.95 | $(0.02)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 42.97 | 42.77 | $(0.20)$ | 292.49 | 321.90 | 29.42 | 36.56 | 40.24 | 3.68 |
| - | - | - | 269.63 | 269.63 | - | 33.70 | 33.70 | - |
| 25.79 | 29.00 | 3.21 | 219.77 | 224.79 | 5.02 | 27.47 | 28.10 | 0.63 |
| 59.65 | 48.95 | $(10.70)$ | 242.86 | 254.18 | 11.33 | 30.36 | 31.77 | 1.42 |
| 18.55 | 15.81 | $(2.74)$ | 146.75 | 136.94 | $(9.81)$ | 18.34 | 17.12 | $(1.23)$ |
| 7.81 | 10.81 | 3.00 | 76.98 | 86.54 | 9.56 | 9.62 | 10.82 | 1.19 |
| 9.09 | 10.03 | 0.93 | 74.90 | 82.39 | 7.49 | 9.36 | 10.30 | 0.94 |
| 7.66 | 7.35 | $(0.31)$ | 65.00 | 69.51 | 4.51 | 8.12 | 8.69 | 0.56 |
| 4.81 | 6.60 | 1.79 | 42.30 | 52.82 | 10.52 | 5.29 | 6.60 | 1.32 |
| 0.52 | 2.27 | 1.75 | 41.72 | 40.58 | $(1.15)$ | 5.22 | 5.07 | $(0.14)$ |
| 12.66 | 6.02 | $(6.64)$ | 87.74 | 48.17 | $(39.57)$ | 10.97 | 6.02 | $(4.95)$ |
| 3.83 | 3.84 | 0.00 | 30.68 | 30.68 | 0.00 | 3.83 | 3.83 | 0.00 |
| 4.75 | 5.72 | 0.96 | 37.87 | 45.72 | 7.86 | 4.73 | 5.72 | 0.98 |
| 0.35 | 1.16 | 0.81 | 8.88 | 9.31 | 0.42 | 1.11 | 1.16 | 0.05 |
| 1.41 | 1.75 | 0.34 | 24.99 | 24.87 | $(0.12)$ | 3.12 | 3.11 | $(0.02)$ |
| - | 0.58 | 0.58 | 2.45 | 4.66 | 2.21 | 0.31 | 0.58 | 0.28 |
| $(0.15)$ | - | 0.15 | $(0.62)$ | - | 0.62 | $(0.08)$ | - | 0.08 |
| $(4.95)$ | 0.68 | 5.63 | $(26.13)$ | 5.47 | 31.59 | $(3.27)$ | 0.68 | 3.95 |
|  |  |  |  |  |  |  |  | 309 |

